

STONEY CREEK PRESENTATION
HAMILTON, Ontario
June 12, 2013



OUR SERVICE DELIVERY MODEL

Planning & Economic Development: A Unique Partnership



P&ED SERVICE DELIVERY MODEL

- Building Services
- Culture & Tourism
- Economic Development
- Growth Management
- Parking & By-Law Services
- Planning

ECONOMIC DEVELOPMENT

- Business Development
- Corporate Real Estate
- Urban Renewal
- Graphic & Cartographic Services
- Small Business (One-Stop Centre – SBEC)
- Hamilton Technology Centre



AEDO CERTIFIED BY IEDC

INTERNATIONAL ECONOMIC DEVELOPMENT COUNCIL



Accredited Economic Development Organization

LOCAL GROWTH 2001 - 2012

Has anything happened in Hamilton since amalgamation?



INDUSTRIAL

Activation Labs

Affinity Biologicals

AMTS

Anderson Water Systems

ArcelorMittal Dofasco

AVL Manufacturing

Beverly Greenhouses

BIOX

Birmingham Foundations Solutions

Bitumar

Bristol-Meyers Squibb Medical Imaging

BSB Manufacturing

Bunge

Burlington Automation

Burlington Stamping

Canada Bread

Cambridge Profab

Coreslab

Earl Paddock Transportation

Eveley International

Fluke Transport

Fox 40 Whistle

General Electric (Stoney Creek)

Hamilton Specialty Bar

Integra Environmental Inc.

James Richardson International (JRI)

Janco Steel

Jayne Industries

Jervis B. Webb

JNE Consulting

INDUSTRIAL

Karma Candy

Kodarin Industries

Kraft Cadbury

MacAsphalt

Magna Tech

Maple Leaf Foods

Metro Freightliner

Navistar

Norstar Windows

Nu-Line Products

Oakrun Farm Bakeries

Parrish & Heimbecker

Pensafe Inc

PV Labs

Salerno Dairy

SFS Intech

Sling Choker Manufacturing

Sobotech

Springers Meats

Stackpole – Engineered Products

Stackpole - Precision Metal Components

Steelcare Inc.

Superior Boilersworks

Taylor Steel

TDL Coffee Roasting Facility

The Meat Factory

Tiercon Manufacturing

Toronto Tank Lines

Trivaris

Vicwest

Vopak



COMMERCIAL

118 James Street North

Ancaster Fairgrounds

Anchor Bar

Audcomp Computer Systems

Budd's BMW

C Hotel by Carmen's

Canadian Institute of Dental Hygiene

Canadian Tire - Waterdown

Canadian Tire - Centre Mall

Canadian Tire - Queenston

Cargojet Logistics Terminal

Caroline Place Retirement Home

Carstar Corporate Headquarters

Central Mall Redevelopment

Chuck Gammage Animation

Countrywide Recycling

Courtyard by Marriot

Crowne Plaza

Eastgate Square Redevelopment

FIAT / Johnson Motors

Fortinos Head Office

Fortinos (Rifle Range Road)

Fortinos (Upper Centennial Pkwy)

Gowlings Law Offices

GT French Paper

Hart Department Stores

Heritage Green (Home Depot, Indigo, Hockey Life)

Homewood Suites (Hilton) Hotel

Hotel Hamilton

Huminah Huminah Animation

KPMG Chartered Accountants

Leon's Furniture

Liburdi Engineering

Lime Ridge Mall

Losani Homes Corporate Centre

LOWE's Home Improvement



COMMERCIAL

MacGillvray Partners Chartered Accountants

Minacs

Nations Fresh Foods

Net Access

PanAm Nurseries

Pipeline Animation Studios

Players Paradise

Princess Auto

Protocol Call Centre

Purolator Cargo/Courier – Airport

Red Hill Toyota

Sarcoa Restaurant

Select Mazda

Sheraton Hotel

Silver City Mountain

Simpson Wigle Lawyers

SP Data

Staybridge Suites Hotel

Starsky Fine Foods

Stephenson's Rentals

Stoney Creek Furniture

Target - Ancaster

Target - Centre Mall

Target - Queenston Road

Target – Upper James

Target – Waterdown

Taylor Liebow Chartered Accountants

Terra Greenhouses

Treble Hall

Union Gas - Training / Offices

Walmart - Ancaster

Walmart - Centennial Pkwy

Walmart - Mohawk Road East

Walmart - Rymal Road East

Walmart - Upper James

Walmart - Waterdown



INSTITUTIONAL

Art Gallery of Hamilton

Bishop Ryan Secondary School

Bishop Tonnes Secondary School

Canada Marine Discovery Centre

Canada Place (Federal Offices)

Canada Post - Ancaster

Canada Post - East Mountain

Canadian Centre for Occupational Health & Safety

CANMET Federal Laboratories

Central Library

College Boreal

Columbia Internation College - Residences

David Braley Athletic Centre at McMaster

David Braley Cardiovascular Research Centre

Downtown Farmers Market

Hamilton Arts Inc.

Hamilton Community Energy Centre

HHSC - Hamilton General Hospital Redevelopment

HHSC - Urgent Care Centre

HHSC - McMaster Children's Hospital

Hillfield Strathallan College

Juravinski Hospital (Henderson)



INSTITUTIONAL





MULTI-RESIDENTIAL

141 Main Street West (Apartments)

275 King Street West

Caroline Residences

Bella Towers - Phase 1

Chateau Royale

City Places

Core Lofts

Film Lofts - 80 King William Condos

Horizon City Square Condos

City View Terraces

Terraces on King

The Annex - 11 Rebecca

Urban West Condos

Witton Lofts







STONEY CREEK DEVELOPMENT HIGHLIGHTS

BSB Manufacturing

Earl Paddock Transportation

Eveley International

Fox 40 Whistle

Heritage Green (Home Depot, Indigo, Hockey Life)

Janco Steel

Jayne Industries

Kodarin Industries

Losani Homes Ltd

Magna Tech

Metro Freightliner

Mohawk College STARRT Centre

Norstar Windows

Nu-Line Products

Pearson Dunn Insurance

Pensafe Inc

Players Paradise

Stoney Creek Furniture

Taylor Steel

The Meat Factory

Tiercon Manufacturing

Union Gas - Training / Offices

Walmart - Centennial Pkwy

OUR ECONOMIC PERFORMANCE

What do the Numbers tell us.



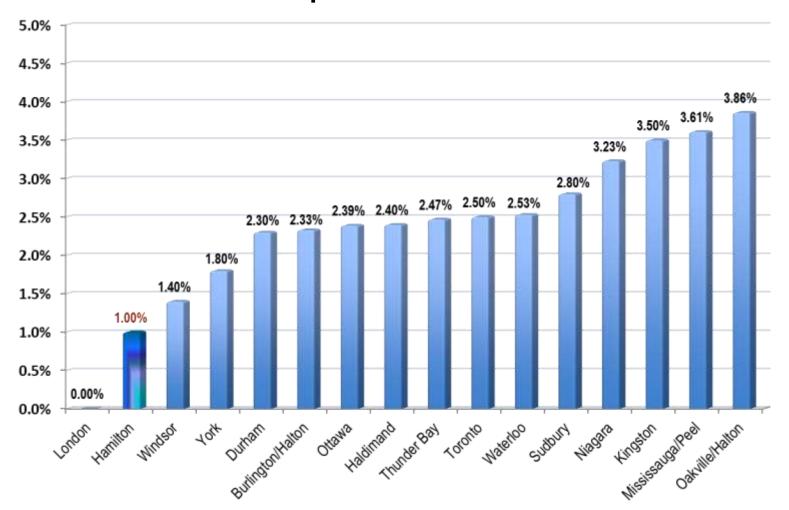
GROWTH MANAGEMENT IN 2012

- New Public Roads
 13 kms of curbs & 17 kms of sidewalks
- New Sanitary/Storm Sewers
 14 kms and 1,400 drains/ 38 kms of sanitary & storm sewers
- New Watermains
 12 kms & 1,300 water service connections
- Detailed Engineering Submissions
 123
- Servicing: Site Plans
 100 major permits
- Water Services17,000 metres



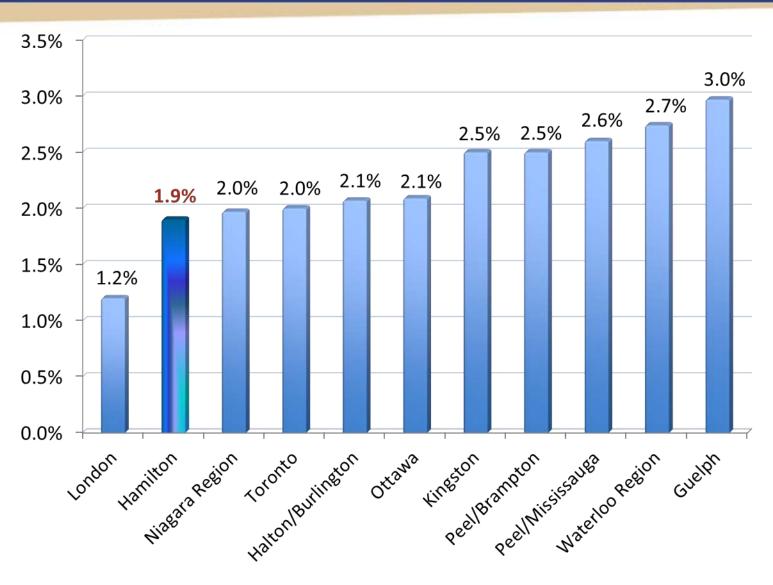
TAX INCREASES BY MUNICIPALITY

2 years running - Second lowest tax increase amongst major municipalities in Ontario



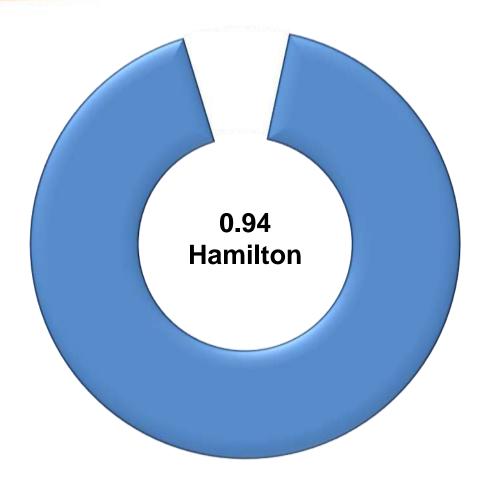


2013 AVERAGE TOTAL TAX IMPACTS





2013 ECONOMIC DIVERSITY INDEX

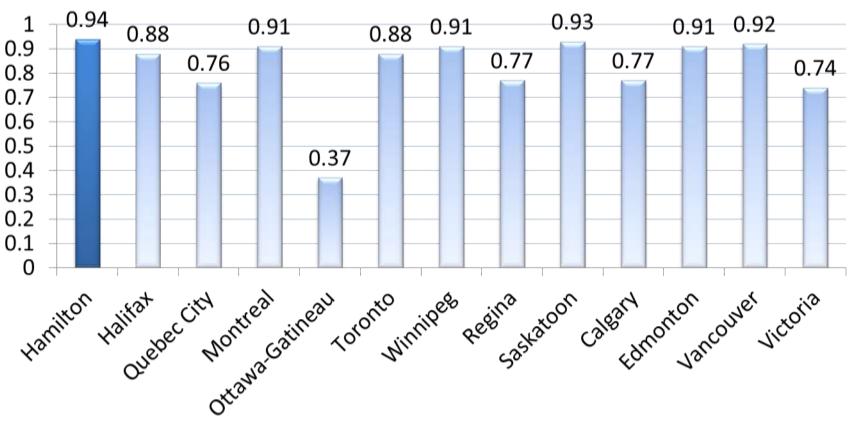


Highly diverse = 1 Not diverse = 0

Sources: Statistics Canada; The Conference Board of Canada

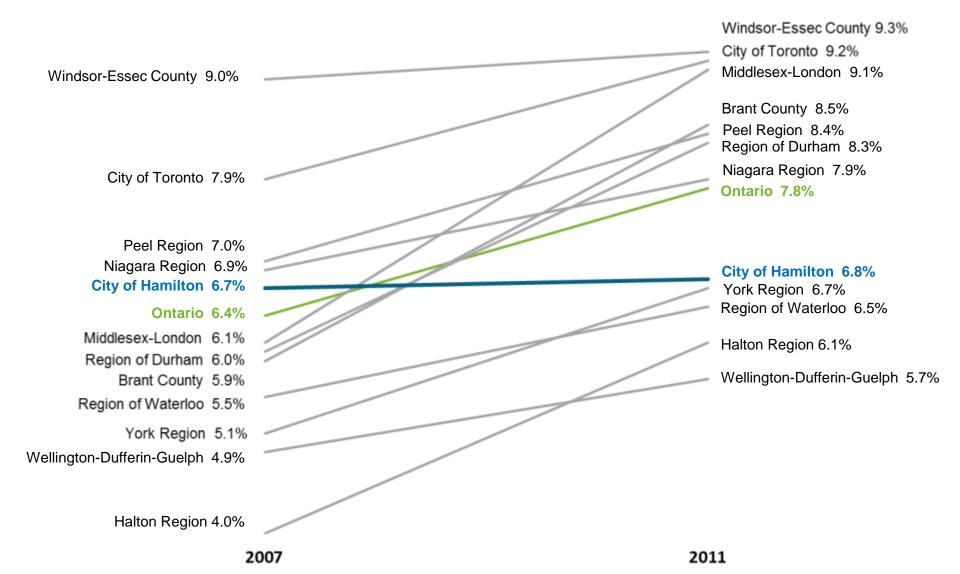
DIVERSITY INDEX COMPARISON







PRE & POST RECESSION RATES





HAMILTON CMA UNEMPLOYMENT RATES

Unemployment rates continue to improve

2009	8.2%
2010	7.8%
2011	6.3%
2012	6.5%
2012 Provincial Average	7.9%
2012 National Average	7.3%



UNEMPLOYMENT RATES COMPARISON

Unemployment Rates as of April 2013

Hamilton	6.8%
Oshawa	8.3%
St.Cath/Niagara	8.6%
Kitchener	7.1%
London	9.9%
Windsor	9.2%
Ontario	7.7%
Canada	7.2%

Statistics Canada Labour Force Survey

2012 ECONOMIC GROWTH

Just how good was our economic performance in 2012?



A RECORD BREAKING YEAR

Total Permits Dollars

Record Year 2010 - \$1.1 Billion

Dec 2012 total - \$1.5 Billion

Industrial/Commercial Dollars

Record Year 2009 - \$310 Million

• 2010 - \$303 Million

Dec 2012 total - \$423 Million

Industrial Dollars

Record Year 2010 - \$140 Million

Dec 2012 total - \$209 Million

Non-Residential vs. Residential

Record Year 2010 Dec 2012

Res \$591 Million Res \$660 Million

Non-Res \$505 Million
 Non-Res \$823 Million



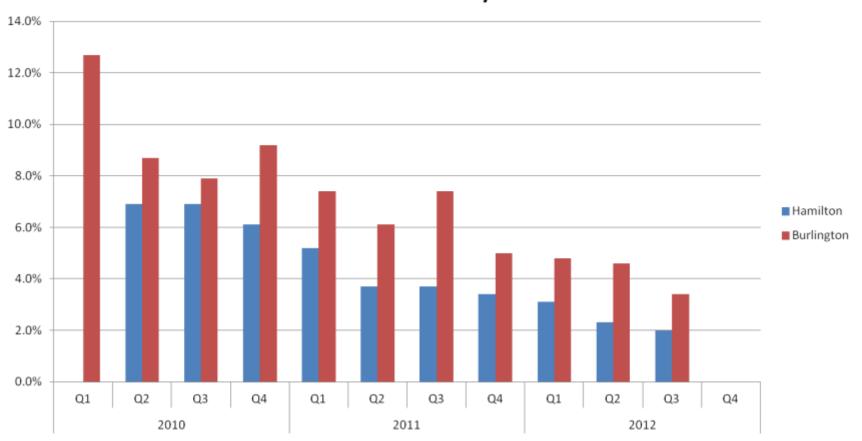
COMMERCIAL & INDUSTRIAL PERMITS

	5 Year Totals 7 Year Totals		
Hamilton	\$1,372,296,462	\$1,742,995,141	
Burlington	\$ 481,860,669	\$ 650,030,263	

	2012	2011	2010	2009	2008	2007	2006
Hamilton	\$409,700,711	\$157,299,426	\$303,381,745	\$309,696,069	\$192,218,511	\$189,729,426	\$180,969,253
Burlington	\$ 74,732,038	\$102,083,476	\$ 71,540,225	\$ 70,528,649	\$162,976,281	\$ 85,798,231	\$ 82,371,363

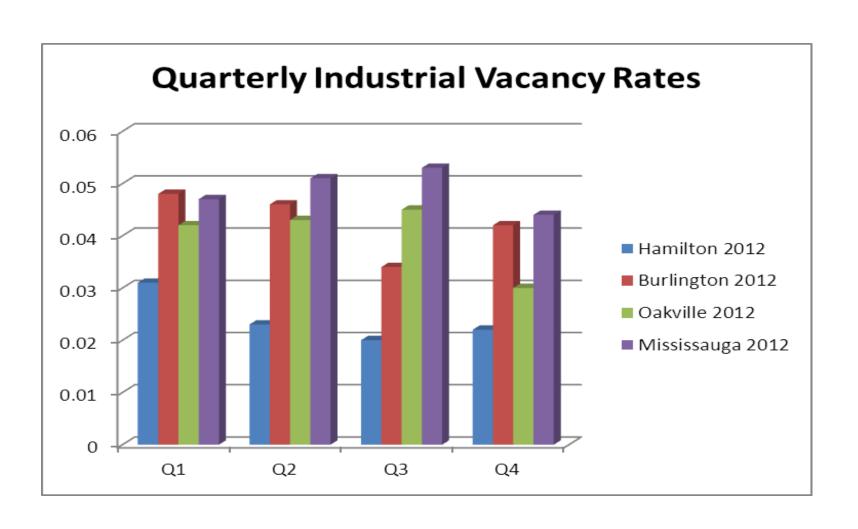
IND. VACANCY RATE COMPARISON

Industrial Vacancy Rates



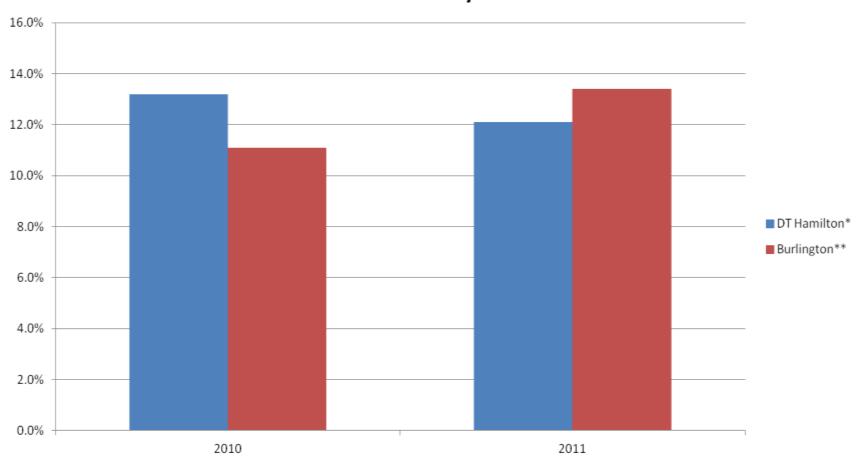


Industrial Vacancy Rates 2012



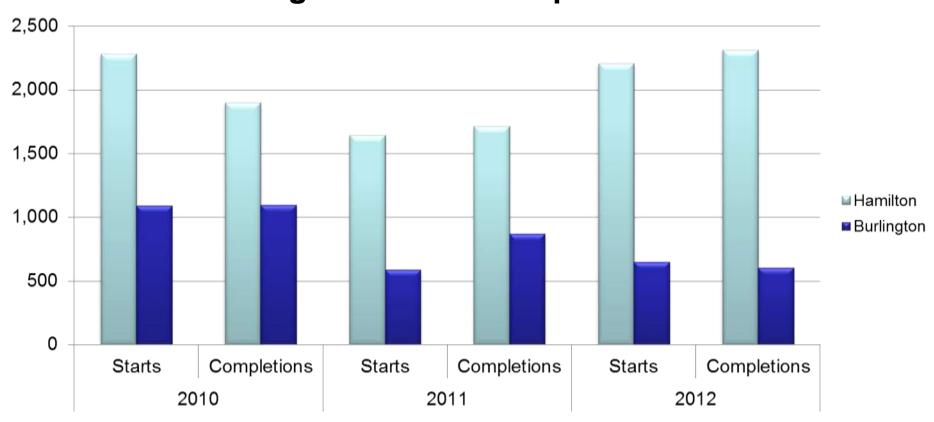
OFFICE VACANCY RATE COMPARISON

Office Vacancy Rates



RESIDENTIAL GROWTH 2012

Housing Starts and Completions





HOW DOES HAMILTON RANK?

- Best place to invest in Ontario
 (Source: Calgary based Real Estate Investment Network (REIN)
- <u>Top</u> Canadian City in corporate facility projects from June 2011-May 2012 (Source: Atlanta's Site Selection Magazine & Conway Data Inc)
- <u>Fastest</u> growing economy in Ontario at 2.5% in 2013 (Source: Conference Board of Canada)
- Hamilton is the #1 ranked City in Canada and #2 ranked city in North America for the use of Social Media marketing in Economic Development and Tourism (Source: Intelegia Montreal, QC)



HOW DOES HAMILTON RANK?

FOI MAGAZINE – AMERICAS CITIES OF THE FUTURE AWARDS 2013:

- Top 10 overall in mid-sized cities category
- Top 10 in infrastructure in mid-sized city category (economic development related)
- Top 10 in business friendliness in midsized city category

2013 AND BEYOND

What's in store for Hamilton in the next few years?

Hamilton

THE 2013 PIPELINE

- Pan Am Games Stadium
- McMaster Downtown Medical Campus
- Bella Towers (former Federal Building Condos)
- Homewood Suites
- Red Hill Business Park Developments
- LIUNA Development north of Lister Block
- Nations Fresh Foods (55,000 s.f.)
- Acclamation Expansion (James Street North)
- HIA Cross-dock Facility \$12M 60,000 s.f.
- Manufacturing Expansions (Coreslab & Stackpole)
- Royal Connaught Hotel & Condos



OTHER MAJOR PROJECTS

- AEGD Decision from the OMB
- 2015 GO Train Service to James Street North
- Community Services will issue an RFP for 36 new household residences
- Hamilton Paramedic Services will implement new electronic patient care record system
- Waterfront Redevelopment Piers 7 & 8
- The NEXT 5 year Ec Dev Strategy



WHAT KEEPS ME UP AT NIGHT

- "Shovel ready" land in COH
- Available industrial space for Lease
- Skilled labour shortages locally
- Provincial election results (uncertainty)
- Personal debt load of Canadians
- Housing market correction
- The value of the Canadian dollar
- Financial incentives in the U.S.
- "Right-to-Work" laws now in the "rust belt"

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